# FINANCIAL TIMES <br> No. 30,831 <br> Weekend April 29/April 301989 <br> D 8523A 

WORLD NEWS

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BUSINESS SUMMARY
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## FI Index

##  <br>  Last friday's close, as securi- tites houses balancod their posk tions ahead of the long weeakGUNNESS, DR Hinks group,

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Page 22 and V
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AUDIT of REVOLUTION Next week sees the tenth anniversary of the Thatche special report, to be published on Thursday, FT writers ask whether there has been a British miracie MARKETS

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Ministers face further conflict on dons' pay

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## Royal Lif




Unilever cancels Fabergé deal



## Italy hopeful on Nato missile row

## By Fiobert Mauthner and Bruce Cirk



TRYING TO BREAK FREE Weagbey Nick Garnett
looks at the grity reality or the modern, professio
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\begin{gathered}
\text { Minding Your } \\
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Diversions Christian Tyier on the stare
of relligion in the City of Lendon. Phus How to
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## US－Soviet grain

 negotiations
## stall on subsidies

By Nancy Dunne in Washington

Toyota announces $\$ 200$ n expansion of US capacity



Argentina shuts down all markets | Cy Gary Mead |
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Both sides entrench their positions on short－range nuclear forces Hopes for Nato compromise shaken

| NATO diplomats＇confidence | commitment on negotiating |  |  |
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Fall in US indicators points to slowdown in growth this year

| US LEADING economic indicators fell in March for the second month ranning，for the first time since the 1988.88 win－ ter，providing further evidence of aring the rest of the year． <br> The composite index，Wooknge ahead to economic changes in three to six months，fell by a larger tham expected 0.7 per cent last month，ronlowing an 0.3 per cent deccine in Febru－ arpy tributed to the fall，notably building permits and manofac： sumer goods and matarials． cators；which is intended to approximate to the level of eco－ |
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Australians dubious of Quayle claim on US grain subsidies

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No－confidence vote




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Indian poverty plan

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The teachers＇union revolt has profound implications for the government，Richard Johns writes




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FINANCIAL TIMES SATURDAV APRIL 291989 OVERSEAS NEWS
Tokyo resigned to Super 301 investigation

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## Discount rate fears ruled out



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| UK NEWS |  |
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| Packaging to beat the poisoner |  |
| Christopher Parkes looks at possible measures to protect consumers |  |
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## Ex-Next chief forms link with Asda group


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## Conflict over plan



## LDP in wrangle over choosing new leader

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## UK NEWS

Ashdown's island stronghold under threat
Ivor Owen on the prospects for a 'jewel in the SLD crown' in the council elections

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 Speeding up action on pollution
John Hunt reports on the international maritime conference accord

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Kimnock attempts to undermine Thatcher's 10th anniversary


Backbench bills stand good chance



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EMPLOYMENT
Leaders of bus workers in London reject 7\% offer

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# Our aim is to be the world's leading chemical company. 

Extracts from ICICbairman Denys Henderson's address to the Annual General Meeting of Imperial Chemical Industries PLC on 28th April 1989.

There are three themes which I want to pursue this morring. First, the contiouing success of ICI as exemplified by the 1988 results; second, ICI as a company that will not rest on that success but will continue actively building for consistent, profitable growth as it pursues its aim to be the world's leading chemical company. And third, ICT and its responsibility to the community.

## Hallmarks of success

First, last year's resuits. In 1988 every important financial indicator showed that we did better in comparison with 1987. Sales volume was up $7 \%$, profits increased by $12 \%$ and earnings. per share improved by $14 \%$. Interest cover was very stroig and gearing was at a prudent level. These are the hallmarks of a successful business on an extremely sound financial base, which has doubled its profits, earnings and dividends over the last five years and is poised to enter the 90 's confidently and in robust shape.

1988 was indeed a very good year and when taken with 1987 shows that we have lifted well clear of the one billion pound profit plateain which we reached in 1984. In broad terms all three segments of the business contioued to grow strongly, although very. good local performances in some of the Consumer and Speciaity Products were obscured by the relative strength of sterling. Lodustrial Products had an outstandingly good year with a $28 \%$ increase in profits and in Agriculture there was also a much better resolt, brought about by the excellent performance of Agrochemicals. So far this year the demand for our products has been strong and, as you will have seen from the First Quarter results announced yesterday, we have made an excellent start to the year. I do feel, however, that measures taken intermationally to kerb inflation will inevitably slow down economic growth somewhat in the future:

Against our achievements of the last five years and our belief that the re-shaped ICI should be much more resilient to economic cycles the Board feels fully justified in recommending a substantial $22 \%$ increase in the dividend.

## Building for the future

Let me turn now to ICT as a company that is not only successful today but one that is actively building for continued success in the 1990's and beyond. We are not simply in the business of earning short term profits, important though that is. We ane in the business of building for the fature to ensure that we have a lasting. growing, world class enterprise. This is why we invest heavily in research and development and why we pursue consistent, long term global strategies for our businesses. We are spending over 61.5 million per day on our research and technology which is of critical importance to ICl's future prosperity. Innovation is our lifeblood. Without it no intemational chemical company can hope to survive, let alone aspire to grow in the years ahead.

## Positioned forgrowth

We have positioned ICT's businesses in the major growth markets, with well diversified and predominantly high technology products in our portfolio. We have strengthened our position in North America and are accelerating our expansion in the Far East, where the business environment is different and not without risk, but where growth potential is very considerable. For example, in 1988 iii Japan we purchised an industrial sire of 18 hectares at Tamatsulari, approved a 'Melinex' polyester film plant to be built on that site and obtained a listing on the Tokyo Stock Exchange.

In addition, we are broadening our operations in Taiwan and South Korea.

It is this kind of long term strategic thinking that now finds us so well positioned for 1992 in Europe. The work.began as long ago as 1960 when we had no Continental manufacturing facilities, and just 750 European employees. Today we sell more in Continental Europe than we do in the UK. There are 16,000 people employed in Continental Europe and 50 manufacturing sites serving 25,000 Continental customers. With the integration of the European market in 1992, we will be developing and expanding our organisation to meet the needs and challenges of that market. We are well placed to do so because for us this will represent one further step in a continuous strategic process.

## Strengthening the business

If we look back over the last five years, we see that every one of our three business segments has been strengthened considerably. Our Industrial Products businesses have been strengthened by the

restructuring which formed ICI Chemicals and Polymers, where costs savings plus a process of plant rationalisation across Europe has trebled their profits. In Consumer and Specialty Products, Pharmaceuticals profits are up by $50 \%$ over the five year period and Paints profits have quadrupled. Colours and Fine Chemicals, Polyurethanes, Specialty Chemicals and Films have all markedly improved their results. On top of that, we are spending significant sums on research and development to ensure that in the years ahead we will have strong, new businesses.

The problems of the fertilizer industry have been more than offset by our progress in Agrochemicals where, with the acquisition

of Stauffer Agrochemicals in 1987, we are now number two in the world league and profits have more than doubled over the last five years.

Some of these good results have, of course, been helped by favourable economic conditions but in the main they are the result of determined management action matched by a superb response from our own employees to the challenges which change always brings with it. It is one thing to have the necessary vision that change is required. It is quite another to achieve it. Our results since 1983 show that ICT's track record is one of both perceiving the need for change and, even more importantly, making it happen.

## ICI and the community

That brings me to my third theme - ICI and the community:
There are two aspects which I wish to emphasise. Firstly, our firm belief that the chemical industry is a major force for improvement in the quality of life across the world. This contribution goes largely unobserved, but without the chemical industry there would be more sickness, less attractive clothing, less satisfactory housing, heavier, less fuel-efficient transportation and much more expensive, less freely available food.

Secondly, there is our commitment to operate safely and in harmony with the global environment to which we are devoting significant resources. Of course, we know we are not always perfect; there are areas in which we need to improve our performance and we are working on them. The public expects us to have high standards, and always to strive to do better We accept that situation unhesitatingly. The way in which we run our operations is every bit as important as our obligation to create wealth and well-being for our shareholders, our employees, our customers and the communities which we serve.

Thus I very much regret the explosion at Peterborough which resulted in loss of life and severe damage to property. The cause is being thoroughly investigated. We are much saddened by the incident and our sympathy goes to all those who suffered; and our gratitude to the emergency services. I also pay tribute to our employees directly involved who behaved admirably in difficult circiumstances.
I also believe that we must go for complete elimination of CFCs, not just their reduction. That is why I recently accepted an invitation to address the Prime Minister's Conference on "Saving the Ozone Layer", and why I was determined to give a positive and unambiguous lead on behalf of ICI. At the same time it has to be recognised that CFCs are not yet replaceable in some very important applications but we are urgently seeking to produce alternative products. To that end we are spending $£ 100$ million in a programme of research and development and hope to build plants to produce alternative products, although there is still a considerable way to go before we can be sure of success in this difficult area of technology

ICI takes its responsibilities to the community very seriously. We will do everything within our power to ensure that we operate as safely as possible and will continue to invest significant sums toprotect our environment.

## Our worldwide team

Ever since ICI was created we have sought to attract, train and motivate the very best of people. Our international strength is founded on the dedication of our employees. It is a privilege for me to lead such a team and it is equally a privilege to present the results which we have achieved worldwide in 1988.

FINANCIAL TIMES

Saturday April 291989

## The changing agenda



## Some equilibrium Another complicating factor is mhe mediumterm economic whto clouded. This week's tramed Eig. several other ladicators, notas by the trend in house prices, nay be taken as evidence of gradual return to some sort of hưitintum following the ver. hacting exacerbated by the 195s budget it is, however, too 

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## MAN IN THE NEWS <br> $\stackrel{\text { Hans Diefrich Genscher }}{\text { Exposing }}$ Germany's Faustian dilemma over Nato

By David Marsh
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# The age of consent and compromise 

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#### Abstract








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## GATEWAY

## CORPORATION PLC


NOTICE TO HOLDERS OF THE GATEWAY CORPORATION PLC £66,000,000 5 PER CENT. CONVERTIBLE BONDS DUE 2002 (THE "BONDS")

## n accordance with the requirements of the Trust Deed constituting the

 Corporation PLC) hereby gives novice to holdersy of thermerly The Dee offer has been mede by S. G. Warburg \& Co. Ltd. on behaff of DMWSL cument states that the offer extends to Gateway aher ell mal he ofier remeins open for acceptance. on conversion of the Bonds: and ,o to the Ciy Code on Take-overs and Mergers and subject to tha offer made to holders of the BondaCopies of all documents issued to Gateway shareholders by the Board Of Gateway may be obtained from Lazard Brothers \& Co., Limited. . 2 London Wall, Londion. EC2M 5NL. the Company's Registered Office Silbury Court, 418 Silbury Boulevard, Milton Keymes. MK9 2NB end the 29th April. 1989

To Directors of Gateway yccept responisibiixy tor the informaton contained in this notice


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| nomic structure，The towns | the Toxtetb riots of 1981 ， |
| hased on too few． | erstood this． He |
| Indnstries． | to stop what he called＂the |
| rkforces have been depen－ | dy shaming people towards |
| employers．The climate has | common goals．Since then，less |
| been instruportive of entrepre－ | sensitve ministers confronted |
| irship，nolike the better－ | hy Labour＇s sectarian far left |
| anced economies of Greater |  |
| Testor West Yor |  |
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| In the Liverpool trave－to－work area is stll 21.5 per cent |  |

## LETTERS

| Hong Kong anxieties |  |
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## Historic share bargain <br>   这   <br>  <br> ＇There will always be LTPs＇       <br> 


Consumer choice reduced

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Mortal engines


## Roll up

## that map

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Kappara．Malla


## Chamberlain Phipps offers raised

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Hee purrasese tate Frode:
SCIT backing £58m offer
The smaller coompanies bargh frist mineed by kilc ommeniut fissim one bi
 surit dirictors sad the ack





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Leisure Invs up to $\mathbf{£ 1 . 2 2 m}$ but earnings slip

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## Low offer totally underwritten

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Gold Fields serves share disclosure notice on
Minorco

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$\stackrel{B}{N}$CONCONSOLDDATEX GOLD Fledrss
the UK
diversifed mining
Isosceles moots restructuring for 'misconceived' Gateway

| TOZER KEMSLIEY \& Mimbourn Holdings), the motor cistribu tor and retailer which is part of Sir Ron Brlerley's BII group, yesterday announced the acquisition of Subaru (Aus tralia) for A cash. $\qquad$ the exclusive import concession for Subaru in Australia. In the nine months to the end of | profits of As8.37m on tumover of Ass <br> exclusive Ferrari concens : the Australia and has a range of motor retailing and distribn. mon interests in Europe. Mr Reg Heath, chief executive, together with the Ferrari concession, forms the basis for an expansion into the Austral- asian vehicle market. He added | that the : group would. seek other acquasition opportunities in the areas <br> Since the easings of vehicle in Australia, car sales and imports have shown steady growth: In increased its imarket share from 0.84 to 1.12 per cent The puirchase win increase TKM's gearing from 31 to around 45 per cent. around 45 per cent. |
| :---: | :---: | :---: |
| Ademco write-off behind Tunstall fall to $\mathbf{f 1}: 68 \mathrm{~m}$ |  | ${ }^{\text {Growing pains' }}$ |
|  |  | hit pronits |
|  |  | Kitty Litt |
| GROWING PAINS at Ademco, Tunstail Growp's chain of disrity equipment company's prof- | t | By John Thor |
|  |  | Kitty : Little Group, the |
|  |  | pre |
| 31. Tunstall made $£ 1.68 \mathrm{~m}$ hefore tax in the half-year, down from 532 m . |  |  |
|  |  |  |
|  | "stock shrinkage ${ }^{\text {ate }}$ at the | the year to January 3111989 , |
| Tunstall had to write off e544, 000 above the line as asprovision agatnst slow-moviag stocks and. had debts at Ademoo. |  | The coumpany issued a warr- |
|  | control More postitvely, the | ing nobout pronts in Decemher |
|  |  |  |
| That offset a record six months from Tumstal. Telecorna, the parsonat elaring syitems to mind the |  |  |
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| to priovide thitibuitc of "the Yorkshire group"s profits. Group tumover rose to |  |  |
|  | - whether Tunstall | miance |
| 524. 27 mp . ( (118288m). Earnings per share fen from 1270 to 680 being increased to $175 \mathrm{Fpp}(\mathrm{L} 5 \mathrm{~F})$. | 1 l |  |
|  | ifsm it does, the shares, on | Turnover rose marg |
|  | spective $p /$ of 13 , are at besta |  |
| - Commment |  | osed fina |
| 'a diversi | Dawson's 45 per cents stake. |  |



## Davies

##  <br> 



 Net asset value advance to 136p

##  



 A one-for-one
also
proposed
HC SLINGSBY Rise of $43 \%$ to $\mathbf{5 0 . 5 1 m}$
Taxable pronts rose 33 per cent
at HC Slingbby Bratior based
maker of trucks, ladders and maker of trucks. ladders and
ancilliary quipment. in 1938.
Turnover increase


Newman ed


National Home Loans rises 62\% at midway By David Barchand
NATONAL HOME
 Gleeson ahead
MJ Gleeson. the constrat
and property invest



News


Talbex group
Losses soar to near $£ 1 \mathrm{~m}$ Talbex Group, which IIIS and
 month to March 31 1889.
Tounnover grew from 58.57 m
Thhere was aggin no tax and
 interest charged was.

Jo WALKER Advance to . 674,000 Jo Walker \& Co the
Leicacter based ther
tmporter. increased



 LAMBERT HOWARTH Black bid unwelcomed Lambert Howarth, the
foontwear and Ingzage group
has repeated ins opinion thit
the takeover bid from Peter has repeated its opinion that
the tateover bid from Peter
BBack, the Yorishirabased
consumer goods mandacture camsumeer goods manumacturer
and distritorn is urwelcome Commenting on Peter

 bid is no more than ant
opportumistica atamptot.t. se
the benefits of Lambert Howarth's's recovery on the

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It sums up our year for mortgage lending.

[^1]of 12 months or more in arrears has been reduced considerably, clearly reflecting our policy of prudent and responsible lending.

Looking ahead, the inroduction of Asset Express Home Loans makes a unique departure from uraditional building society marketing and lwoks set to carve an important niche in the cenvalised lending market

On a broader front, he year has also been one of progress in the financial services market generally.

Our semi-open plan branch refurbishment programme has continued apace throughout the year with a further 36 branches completed.

Similarty, the number of Britannia Shield Property Services outlets, our estare agency nerwork, has been boosted 1050 throughout the country.

In October we launched Briannia Motor Insurance Services Lrd. in association with B\&C Insurance Brokers Led

In February we launched our stocks \& shares dealing service making it easier for members to buy and sell on the stock market

And in March we announced plans to become the first building sociery to own a life assurance company:

A successful outcome wo acquisition talks with FS Assurance of Glasgow is expected, allowing us io offer a full range of life assurance, unit russs and pension products.

Chairman, Mr Norman Cowbum concluded his statemen thus: "The Society is in a strong position oo meet he challenges in the financial services market generally and to continue prudent expansion with enhanced profitability"

An assertion that not only bodes well for the coming financial year but one which also underlines our intention to make it yel another recordbreake

## Britannia

FOR EVERY MOVE YOU MAKE.

Olivetti falls $\mathbf{1 1 \%}$ after slide on financial side

OLIVETTT，the Italian office automation company，said yes－

terday a reduction in income

 This was the second success
sive deccine for Oiviveti and
the latest outcome was 37 per cent down on the recor
L565．5n achieved in 1986 ． A squeeze on mareins and
the rising costs of components
in computers contibite to

 Olivetti is undergoing a
wide－ranyng reorganistion
and anaysts had predicted
 pany said yesterday it woul
maxionain its fividend for 198
at L $3+0$ per ordinary share and

| ALITALIA，the Italian state airine，is to join ouvetu to line．It will operate five new McDomnell Doaglas MD183 air－ craft and the initial invest－ craft and the venture will be L15bn（\＄11．1m），writes Alan Friedman． Each win own 45 per cent． Olivetti said that since 1979 it | had yun an execrtive charter L13bn of 1988 revenues．San Paolo Finance，an investurent banking subsidiary of the San have 10 per cent of the ven <br> Alitalia sald the charter tial passengers a year． |
| :---: | :---: |
| L3 360 per savings share． mar carlo De Benedetti，chair－ showed growth above other European information technol－ ogy companies，hut he acknowledged 3 shake－out alised pressure on margins．＂ Olivetti said financial operations snch as ioreign pay． rency transactionagen had sup－ plied L140bn of earnings in | 1987，when Olivetti had an of L531bn In 1988 the compana had L156bn im debts． <br> sonal camputers last year pe sonal computers last year， Telegraph bonght 110,000 Aider has said aition supp to Olivetti，while the Italian company this week announced Digital Equipment． |

## Philips reports modest rise

## $\begin{array}{llll}\text { PHLIPS．the Dutch electrical } & \text { year earlier，boosted by car－sman loss due to high develop } \\ \text { and electronics sroup，ifted its } \\ \text { rency }\end{array}$

 The company said．＂We＇re on
the right path and we have no
reason to chang our forecast
for 1999. ．Earlier．Mr Cor van der 1og．，Earlier．Mr Cor van
der Klugt．president had fore
cast that for the year as a
whole，Philips would ach ase substantial improvement tho
net income from nomal busi．
ness operations．＂


Revlon to buy West German cosmetic group By Andrew Fisher
in Frankfurt
REVLON，the hig US cosmetics chitivities in Europe by pur West Germany，a Comilily－wne company wbose medium．priced
products are sold under the
Betrix，Laura Blagotti，and As a resul
 ear－the Frandole ortbobised o－pperation agreement with ody products compem hairy based nearby Darmstadi．
Betrix sais said its inclusion in
 business t．
markets．


Increase in exports helps lift Anglo American Coal By Jim Jones in Johannesburg INCREASED export and Mr Bonstred expects rand
domestit sales and hisher dol．export earnings to oitse fourthe
lar export prices cornbined to










French
confectioner agrees to overseas bid By Georse
in
Raris


Campeau to reshape subsidiaries
 $\qquad$


| Cemmi makes record provision |  |  |
| :---: | :---: | :---: |
| Hugh Carnegy in Tel Aviv |  |  |
| \％ |  |  |
| terday join | together made bod debt prov－ | than halif that of Hapoallm，but |
| cing rec | sions of stil in excess of any a total far |  |
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| sure to the countris＇debt－i | － | against Koor．：． |
|  |  | Mr David Friedman，chief |
|  |  | ， |
| against bad debis，and as a |  | income from financing |
|  | the | 5 |
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| ${ }_{\text {promit }}$ Taken with the Shil |  |  |
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TDB Amex advances by $12 \%$
$\begin{array}{ll}\text { TDB AMERICAN Express，} \\ \text { Switzerlind＇s bigest foreign－} & \text { SFr9．3bn This strong advance } \\ \text { wro }\end{array}$





## Hitachi fails to agree Comparex sale

| and |  | make ths purchase |
| :---: | :---: | :---: |
| arex of West Germany |  |  |
| to reach an |  | out by Hit |
| mparex of | to ${ }^{\text {a }}$ |  |
| operations of National |  | have adaded roughly． 10000 m to |
|  | the time filtachi said that it | the purchase prici |
| ctor | － | tinuting and the |
| NAS is a leading supplier of |  |  |
|  | the total purchase price Acording to Comparex， |  |
|  |  |  |
| European supplier of computer | ${ }_{\text {ra }}$ |  |
| market，is partly owned by | new terms that would | m National |

The rexdenanay ar the bit
 Vand the nues suaticio，tho



Japanese buy stake in Groupe AG

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FINANCIAL TIMES SATURDAY APRIL 291989

## INTL. COMPANIES

## Howard Smith to

sell loss-making coal unit to associate
By Chris Shorwell in Sydney Howard SMrrH, one is to undergo a long-moote
restructuring through the restructuring through th Coll los-malithe coai bustiness
 The move announced yester
day coninnues a process o
rationalisation for both compa ationalisation for both compa
nies
mitbs will earning Howard and
 reserves.
The terms also mean the
take of Mr
John
Spalvins


 enineering, tomage and ship
ing incladini North British
Caritime of the UK.

## High metal prices boost Australian mine groups

## To

Tesource groups, MIM Hordest and North Braiken Hinl Peko, profts for the first three quar-
ters of the financial year

 As55.5m in the same period exchange gains, the figure was
10 times bigher at Assa7.


 per cent stake in the Agnew reduced its net deent from
Ast.54ba lest Jome to A $\$ 558 \mathrm{~m}$

## LEGAL MOTICES

 The overall profit improve-
menat was tae mpainy to trong
copper and zinc prices, and wound have been stion greater
cut for the impact of a strong
Austrailan dillar which
 colal, both because of the cua
rency pand because of industria
disraption which conrobute
 sales were also weaker becaus
of a pricicig dypute with a Jap
 accoumted pronit, after tequan
miniorties, of A A 96.9 m , up finn The gromp is the resulit. North Broken Hirr's acqurdsit
of Peko-Wallsead last year.

## COLOMBLA The Financial Times proposes to publish this survey on: 23 MAY 1989 <br> For a full editorial synopsis and etails, please contact:

NIGEL BICKNELL
sraina


## FOREIGN EXCHANGES

Central banks sell dollars




CURRENCIES, MONEY AND CAPITAL MARKETS


NEW York 3 pmo （192Yep










[^2]
## indices





Giants and dwarves people the obscure realm of emerging markets


Firm bonds help Dow stay steady

$\qquad$ blue chips hy ownership limits.
are now startiog to look at
second-liners. Mr Ratz sees the
market index rising a further
 second-liners. Mr Ratz sees the
market index rising a further
20 per cent hhis year.
The South Korean market
has been darmpened by labour The South Korean market
has been dampened by labour
unrest.
hing wage demands
and the
Government
 honds to b But overseas enthusiasm for
the country silid longterm
growth prospectis has fuelled
huge premiums to hage premiumst to net asset
value in fibe prices of orean
country funds. The market is a value in tue prices of Rorean
country fundid. The marketis a
favourte witi M
son of Jobers simpes Capel who sees son of James Capel who sees
the index climbing from aboot
935 to 1 I.20 by the year eni
Stock supply is a problem,



 Will help knows? Perhaps they
of the ladder.
Nikkei peaks again on prices data

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## EUROPE

## Copenhagen climbs past 300 level




Consolidated Gold Fields pLc
 IINE

For an important new message to all Consolidated Gold Fields shareholders TETEPRONE

## 0800444999

Telephone-free of charge-on 0800444999 to receive your Board's further statement in relation to the takeover bid by Minorco.




LONDON STOCK EXCHANGE

## Early gains trimmed in active session



| FINANCIAL TIMES STOCK RNDICES |  |  |  |  |  |  |  |  |  |  |
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|  | ${ }_{20}$ | $\begin{aligned} & \text { Aper } \\ & { }_{2 p} \end{aligned}$ | $\begin{aligned} & \text { npp } \\ & 25 \end{aligned}$ | $\begin{gathered} \text { Apr } \\ \mathbf{2 S} \end{gathered}$ | $\begin{aligned} & \text { App } \\ & 24 \end{aligned}$ | Yago | ${ }_{\text {Hipn }}{ }^{1999}{ }_{\text {Low }}$ |  | Since Complation High Low |  |
| $\overline{\text { Gowernemi Seca }}$ | 80.es | 00.68 | 80.64 | 6624 | ${ }_{66} 6$ | 90.05 |  |  | ${ }^{127273}$ | A ${ }_{\text {a }}^{4}$ |
| Fiked immerseat | 723 | 87.04 | 97, 20 | 89.97 | 06.96 | 9.5 |  | S5.93 |  | $4{ }^{4} 4$ |
| Orathary | 1750.4 | 17459 | 1731.4 | 1700.9 | 1701.9 | 143.9 | ${ }^{17881.1}$ | ${ }_{\substack{14977 \\ 1319}}$ | ${ }_{\text {cher }}^{1988}$ | 2) ${ }^{49.4}$ |
| coia Mines | 185. | 1892 | 1851 | 186.5 | 18.6 | 2084 | ${ }_{1}^{19681}$ | cisin | ${ }^{7} 7154278$ |  |
| Ord. Di. Mald Eaming Yed \% (full | $\underset{\substack{4045 \\ 10.4 \\ 10.15}}{ }$ | ${ }_{4}^{4.468}$ | ${ }_{\substack{4.51 \\ n \\ 10.82}}$ | ${ }_{\text {4, }}^{4} \mathbf{4} 5$ | cisi | ${ }^{11,75}$ | S.E ACTIVITY <br> Indlees Apr 27 Apr 26 |  |  |  |
|  | 30.007 |  |  |  | ${ }_{32331}^{230}$ |  |  |  |  |  |
| Shantre 7 Erainded (mit | - | ${ }_{\text {320, }}^{\text {32, }}$ | 20.6ed |  | $\underset{\substack{\text { 2S.320 } \\ 351.3}}{ }$ | - |  |  |  |  |
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|  DAYS HIGH 1780. | 1750.8 |  | ${ }^{-1 \mathrm{pm}}$ | $\stackrel{0}{2} \mathrm{pm}$ | ${ }^{0.3}$ |  |  |  |  | $\begin{gathered} 98,3 / 2 \\ 2490.2 \\ 2490 \end{gathered}$ |
|  |  |  | DAYS hICH 1780s DAY'S LOW 1743.0 <br>  Gold Mines Buasiness. - Corrected figs |  |  |  |  |  |  |  |  |  |  |
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## Unilever loses the scent

Unilever were swept lower ty
tha announcement that the
deal to buy Fabent deal to buy Faberergethitizaboth
Ahen had foundered The
samres had touched 566p but closed at 5990 a a neet follo of 10
Turrover was a brisk 4.7 m
shares
 vere no short tern earoning
mplications. "And it cann
 onerge with Smithkline
Belkman of the US and
eltof of non- pharma anceutical

 Le share price "The rest of
the weakness is had senti
nent. He said that Uninever fussal to pay too hides a prerios shrewdiness, and pointed out
other opportunities in the OS
There are plenty of US food companies that woould make



Enterprise baulked
 ther Incerested parthes have
xercised their proemption exercised their proemption
Tithts over Enterprises proo
osed purchase

 along with Texas Eastern'
ther exploration and produc
tom saset for thin on Manch most sibn of the purchase






## Gold Fields wait




NEW HIGHS AND LOWS FOR 1989



APPOINTMENTS




Brin David M. Davis MP for
Boottherrty and a director of

 Drasin. Gregson, an executive
responsil Cor investments
in ministed companies and in
special situations also joins the board.
 CONFEDERATION on June
30 when Mr Ian MacArthar
retires.
 hase rights to pay for the pur-
he The must ie conident
heventually geting the assets

## COMMODITIES

## WEEK IN THE MARKETS

## Base metals suffer ups and downs



## Fisons <br> senior

post
DISONS has apointed Mr
D. TIIEss as
hothairnan of the


 to become
diarectoro
Authority
Rammona d ree mar or
arective director

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## - Praprepgrarn class

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## COMBINED ACTUARIAL PERFORMANGEERVICTS, Leeck, wich monitors 2.000

## Hr Lairence Flasher as fraacial contriler and

IWr Alan Taylor has jolned
SWIS BANK CORPRATGN .
London, as director of global




FINANCIAL TIMES SATURDAY APRLL 291989
FT UNIT TRUST INFORMATION SERVICE


LONDON SHARE SERVICE




## Beirut ceasefire begins with uncertainty



Guinness plans joint sale of United Glass

Sy Ane


BANGKOK $28{ }^{\circ} 84^{\circ}$ Sunny GFiyThaia:emw





## Borrie orders broader inquiry into the net book agreement



The cost of losing Mr Monk




$\qquad$
Guinness

 ght

# Weekend FT 

Weekend April 29/April 30, 1989

## Trying to break free

On Cup final day, Nick Garnett describes the gritty reality of professional rugby




$\qquad$


plaghag ruby rater han wopting in th












 valeses. They still redere toit y y the quinin















 Sleazo, Houst is moried about an out
 in an ear wound. Brian Smith the Aussie
coactat at Hull say the probeent
by lis cuasined coach at hull says the probem is cavise
by laxiness and inadequacies in techioue
is signed David Boyle from South Sydney who is one of the toughest biokes rye
trained. He's got bodybibe graite but he
couldn't believe the number of took around the head. The problem tis that
not enough Enilish players ree prepered
to bend their back in the tackle and hit the player low in Ausstalia, the emphe hitsis is
on constantly burting and intimidating
 rather than loosened teeth and rearranged
Sticial bones. is he main cause of a trip to
the local injurmary the local inirimary.
The failure to disinfect the whiff of pie
and peas that infects the game's image is


The Long View

## They know a trick or two in Skipton

Apagi of shaturg can ber are bediminin to fork coir



 Rut juxit minututhitiond













 ket conuillons
Ofrcially, hiph interesest rates
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## -



The Government should stop thinking fine-tuning and recognise that the housing market is a inflationary engine that may run away
$\qquad$ favo been nothing more than
fuctution in an for joy on market tooid a jump
dangers, however, are. The

CONTENTS

| Fimamene Running ep pub - | V1 | How to Spond litFurnlure | Xix | 5mb |  |  | $\sum_{\substack{\text { xix }}}^{\substack{\text { xix }}}$ |  | " |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Dtrarmionst God and the City | x Mm-xx | Artas Karajan's shadow | XX-XXI |  | $\underset{\text { vin }}{\text { vin }}$ | \%osmor | ${ }_{\text {vmem }}$ | mer |  |
| Treval Las Venas. | vitux | Sport-Cricket bats | XXII | + | \% | $\rightarrow$ - | vm |  | max |



INVEST UP TO £15,600 THIS YEAR TAX-FREE
Most PEP Managers have launched their 1989/90 PEP. Brown Shipley PEP Managers Limited have delayed the change
TO YOUR ADVANTAGE


TRUSTCHOICE LUMP SUM
Our Trustchoice plan gives you the
apportuniry to tivest in one of five
opportunity to invest in one of five
Brown Shipley Unit Trusss via our PEP either as a lump sum of $E 2,400$ or or a monthly basis from $£ 100$ to $£ 400$ EQUITY TOP-UP
You have che opportunity to cop-up your ne or twoeq maximum of $\mathrm{E} 2,400$ per annum. COMPLEIE FLEXIBILITY Our PEP offers you complete fiexibilly.
It incorporates all the benefiss ti incorporates all the benefirs
introvuced in the 1999 Budger whilst
keeping cosss to a minimum. introduced in the 1999 Budger
keeping costs to a minimum.

Please send me a Brown Shipley PEP Brochure:
$\square 1989$ (E3.000 allowance) $\quad \square 1989 / 1990$ ( $£ 4,800$ allowance) $\quad \square$ Boch


DON'T MISS OUT ON THIS TAX-FREE OPPORTUNITY

## Two ways for investors

 to beat inflation remains. John Edwards oxsminos it

## Time to produce the goods

In e merket In which short-termism is decried as e noxious
opidemilc, Save \& Prosper is one of e handtul of unit trust groups thot can produce reelly long-term performance
figures. But do the figures tell the real storf? Chretine
Stopp puts the group under the microscops. Page $v$

## A lower marital tax bill

 The independent taxatlon for married couples will ofter epecial opportunitios to incroase merltai net Income iteither spousw born before April 6 1926. Anthony
Casswell reports. Page $V$ radford \& Bingley hes just Joined e growing llst of UK bullillng societies operabing brenches offtishore Pettork
Gartimand looks at agrowing merket and finds the besl deal

## So you want to run a pul. .



- Briefenser Bid to reclahn taxa Pago II


Mortgage commitments slow Bullding societies recorded e smaller than expected
incrases in net new mortgege commitmenter lurlng March

- normally e month when there is e blg increase in home




Unit trust decine continues Private Investors are sill pulling out of unlt trusts. Latest
figures ssued by the Ulif Trust Association turs
showed that the number of unitholder eoccounss fell again
 companies sincreased by E23bn or ty 5 per ceant overt the
 crash ler toe neerer their preactiober 1987 stock market Safeway debut for Switch card
 By three UK banks- NatWest Mlaland and the Hoyal
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## New VISA card is launched





Index-link income plan by British Assets

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## Afterthoughts cloud optimism over trade


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Full steam ahead in choppy waters


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Jomes Buchan

## Trying to break free

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## Star quality



## Now GA turns to unit trusts





Immediate fears about another rise in interest rates might be over but the need to protect your money remains. John Edwards reports

## National Savings and gilts: two ways to beat inflation




## Old dogs show off their new tricks



## Revenue ready-reckoner

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offices do the calculations on


Pension transfer plan










## Your mortgage choice

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## A self-picked PEP








Older people should benefit from the changes
planned for next year, says Anthony Casswell

## How to enjoy a lower marital taxation bill




## Coutts branches out

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Where do you take $£ 25,000$ when nobody wants to know?


Unit trusts: Christine Stopp examines Save \& Prosper's record

## It's time to produce the goods



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$\overline{\text { Diary of a Private Investor }}$

## It takes time to root out share bargains



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## Bid to reclaim tax



The right to be told

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It's fun to be behind the bar, chatting to the regulars, dispensing their usual tipples. Or is it? Roy Hodson and Lisa Wood investigate

## 

## The great brewery sell-off could prove more dream than reality

| WOULD-BE Mina hosts:anid entrepreneurs are poing to be cisippoinfed if they believe that pubs will be twic: penny should the Govermment of the Monopolies and Mergers commission on the brewing todustry. $\qquad$ report puhlighed. last month, should be allowed to own more thann 2,000 pubse: it says: This celling will require the divestment of some 22,000 premises by United Xingdom national brewers. <br> United dingion believe that capital markets will have any calficulty in in zabsionting the change, we are recommending the divestonents to take place." However, the MMC'S rosy released into the mariket to be snapped np. by thrusting entre: pieheurs - in whiat would be the biggest ever forced dispossal hy the Governieit - is likely |
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BOOKS
Nixon: egotism, vanity and stupendous folly

Douglas Jay is left with a stark impression of a former US president

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## Two kinds of law





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$\qquad$ Business Law Articles from
the FT 1983 . 1988
by A.F. Hermann
 Nigel Savage on
a troughtful
critique of
business law








## Fiction <br> Pressing engagements















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 and uncuturdex mibibiontim
 and $p$
stron.
law.
There is mnch of interest in
this book for the business

## Collision of cultures

## in a city at war

Harold Beeley on an erudite examination of the melting-pot that was Cairo during the '40s


## Pity the poor author


#### Abstract

  the fiction arena and each of thesene ovelists represents a diff ferent erent kind of sucecesss storory. You pays your money and you Greenfield s-atrod his story at Ge end of World Greenseld starts his story at the end When paper war st war Two  


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## In the family footsteps



## Looking for the Lord in the temple of Mammon <br> \section*{Churches in the City of London are suffering a crisis of confidence. Worshippers are few, and money is tight. Christian Tyler reports.}

## T                      

Where purity is paramount WHEN it comes to water
pollution, same branches pollution, same beanches of
degming ore regarded with a
degre of terrob by water and degree of tergor by water and of nitrerates on arahle farms or nitrates on arahle farms prohably a long-term one, and pose an mimpedater probiem
to the fishing ming and
boating fraternities. The nitrogen run. off into
our rivers and streams our rivers and streams
stmulates weed rowth that closs the riverbeds and lowers
the oxyen level dramatially the oxysen level dramatically
Erfuent from pipa and actule
unite somes units sometimes escapes into
rivers. Most deadly of f il is
ijlace efluent sivers. Most deady. of all is
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niore polent than the product notere polent than the prod
of livestork.
It conics

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on the rivers in exactly is pur



## Hathaway Shirts <br>  <br> Win a 'Broadway Break' in New York




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 cind ind bigh hope




## $\overline{\text { Wine }}$

Keep an eye on Médoc '88





 Pailla Latite ery firit





 Hales-medo. Canteminle. cears Senije ial





$\qquad$
Penning-Rowsell

Lucia van der Post looks at workplace furniture, a British dishwasher and some Lutyens' designs

## That office feeling in your home



or glass or aluminium, are quilitry," A look at her piesest tion
finely finished so. that the final splendidy latio out in the geat of


## temporary needs. They are great classic pieces. destened   and tatbe, lae maje enostic conforent to seance in comfort, starts at 94,328 .

## Trust Britain to keep it clean







 Ind adsedicion, the pastry se
lom tends to work in 1 solstio





ST. TOSEPH'S

## HOSPICE:

 HOSPICE: Snona 1905 miningmpadtio

 Huxi hexithom
 Scorsperic.




Lutyens revived
camiver ixy





 lection as sometimes there were no
examples extant As yet there snit
and ax coherent range more d disparate
coliection of her favourtis.
There is the Paul Mall writing



 from walnnt with a freited buck
fand 2 adotin cane seat they are
band-mude which accounts for the 2,400 price,
Onace agan the original pteces
had been lost and the table and
Chairs have had to be faithrally recunstracted from drawings. Per-
sonalty tind the dinimbtabe and
matcoing cosirs a ditie bit too mnch, certataly for modern domess




## Eating out

## The unsung kitchen heroes

Nick Lander discusses the unhappy lot of the pastrycook












Nadel and bis wire in their
patise rie -factory in 1sling
ton north London After an
arduous training. the Nadells



 Midands as well as a erowing
businuss for dinner parties and
privat customer (telephone
orders only, 01-8332461).
 responsible for the demise or
many traditona British bapk
ers and thelf skills, and is try-
 tal's pastry section and now
works a 15 biour day himself,
which obvously inspires his
staff of 50 which obvio
staft of 50
When
Whon anyone is lucky
Nadell. to hey thaven on on chez
ngree to Nadell, they have to akree to
stay a minimumor three years
spending four months on each

 As our outlook on food
becomes more cosmopolitan,
we should not formet the pass we should not forget the past
trycok. It would he a great
pity to eat only apple cumble
and pity theat only apple crumb
and hread and butter puddin
however good they are.

## Food for Thought

More macho than a mere melon
 holiday on the costa del
sometting with the sort of hotel food that hotel
 will put up with on a very $h$
day. Strong empasis
toryatoes, lettucce and melon with oecastionally and melon
witice of
fried hate or, for
a bowl

 the tume arter all they o ol
quite severe winte. what
with te mountains and quite severe winters. what
witit tbe mountains and
exeryhthing and you hardy
expect them to be vegetarians. everything, and you hardly
expect them to bevegarian
In my restless desire to

 througb Barcelona a gralencia,
Alcicante and Murcia
Granad. Cordoba, Seville and
 Madrid. in the midddie o
loop got missef, but I
been there before.
 but because a gritiled lamb.
chap taster rety simiar the
world over. 1 diji, however chop tastes pretty similar the
worlo over. ddid, however, ea
a lot of egs. Hithclass "caft
lood is on most menus and lood is on most menus and
fried eggs go writ most things.
At the eno
Athe march asparagus At the end or March, asperen
was in season not the green
kind that is grown in Spain kind that is grown in Spain
tobe beten bere, hut thein
purplish-white eat-meall kind purpisbh. white eat-me-all kind
thast is f favour everwhere
elese exceptionally gryod with else, exceptionaly good wit
tried egse and with chorizo
too. Even in
nesturants thits sort ort
 Andered. Annother feature which ot a vegetable seasoned with
a smanl amount of meat or fish. Grean beanmsunt of meat ort fish
Gearts are tossedtiche ine tearts are tossed in olive oil
(sometimes in lara, lyuess) (someetmes in lard, I gress)
with ifite bitit of raw ham
This is exceptionally good.
 View, hy a dish of potstoes:
parbioned 1 Imagine, before being sauteee ingineo bet fot writh
few small clams and a little a few small clams and a little
bit of toiled samon This tind
of cooting eives you all the of cooking gives you all the
tatst of cams and salmon taste of clams and salmo
whilie eatima a plate of
potatoes ${ }^{\text {.The }}$ cuise cuine of
 cuisine of affuunce any day
Trese simple combinutions
are at the he are at the heart of Spanish
cooking ast they are
and make Frenarch food scem, and make French food deem
ratber fussed hay hompanison
It is tbe season for elvers to come strugking up the
estuaries. This time last year late some in Brussels and
made a dim resp
ent made a didm resolution to try
this y yaato geo down to
Gloncester market Cloncester market which is, in Enderstand the only place
Wellitid they are to baid
and tet to Gloucester so I Inad to make to with
Cordioba, where In ind a dish
of Anguilas Pil.pil or elvers in tarlice So popular arverthse
intith thread like raeatures in
Spain that they are farmed aul over the place.
Is tax them on many menus
across a wide area of Spain

but was fortunate enougb to have them in what has instantly become one of my world. It is one of those places a canvas awning over the to

to keep the sun oritbe
customers customers. This does not
prevent several large trees Prevent several large treen
from Rrovin. ndo the airy
underwater effect is underwater effiect is
remarkable. The waiters are
cexceptionaly nice and - $u$ uite
apart from the elvers - there is agood and uaried menu
Nert time you feel like a long
drive to lunch, why not try I knew, as $I$ imagine
everyone does about everyow, as 1 unagine about tapas.
The spanish eat thenir dinner
so ate that the tapas hapit so late that the tapas habit
is needed to keve you going
througb the evening, so every
 aong the counter. A Awy from
the sea the selection ar bee
pretty weird. In a bar in a pretty weird. In a bar in ar
vilagein in the Extremadura
1ordered something rather
unduestioningly wist unquestioningly with a vague
wave of tbe hand. What 1 got

SINCE 1735 THERE HAS NEVER quartz Blancpain watch.
And there never will be.


LONOON Carringtons, Mappin \& Webb. David Morris, Gariard London Hilion Jewellers, Warches of Swizerland. The Warch Gallery Tyme.

ARTS

## Berlin after Karajan

## Musical with a message

Antony Thorncroft discusses Mass Carib




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## $\stackrel{M i}{\text { ma }}$



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## in

 moment is the encore when the cast telling
to the fortiks of the stage waving tisconso-
lately their British passport
 theree is no facile reliance on resgae or
even gospel to make the impact
stronger stuff, punched his home with quite

## A talent for comic eccentrics

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 German, French, and Covess serytinige Russian Ams OPERA, in plain Eng Elish.
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$\xrightarrow{\text { ErgR }}$ Tiniviswod









Saleroom Spine tingling instruments

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## CONCFRTS in LONDON <br> 

## Records Crespin sets the standard

ASKED WHICH perfor- the opening phrases Crespin's
mance I most
voice calls Hike in stren, draw
 having missed,
would not hesitate to
concert at Esine Cresplin sang Raver's Festival fo the the Early 1 Ingurs.
colleaque who did. catch
described it as unforgetrable described it as
singing and add
climactic $\begin{aligned} & \text { ada } \\ & \text { song, the Frenc }\end{aligned}$ loose the
ever hea
haroat
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Oirmers
Singers
smakrg
madit
that the

 ndicannot be ignored. Tha
 aprthension. The surprising
fing in this case is iust how
mach better it really is From


## Spotlight on the actor

Michael Coveney attends the Theatre Festival of Parma




Etnstein on the Beach as Kleist-ime in Ete simming peol
Itterestingly the ApA aiso incorpc-
rated some of Kleist's promouncements on the nature of puppetry nette were just around the corner,
which orly goes to show the hege monic arguments is in the theat hege are
aiways par for the course. With a Rus.

 in the week
 Ior the Comedie de Ceneive Here was
a typical Eastern Europenanse con-
ceptual production fascinatinyly, bar ceptual production fascinatingly, bau
barically. juxtaosed with powerful
uncompromised acting pootic atmosephariics such as mooder
latety sumplied for this piece by Ing
mar Bergman The midsummmer night drums gro
loudristine
bacheri chops food
Olartine Scha

 servged up to resemble Strindberg) is
aig Immbering manipuator, part psy
chopath. part opportunist

 violence, this may sound tike atesq
tety
vof
 ctidal Julie exits to the barn over the
heads of the audience aman the pla
starts again with a new balloon-lade reveller installed upstage of the stil
busy Christineis
dream plate hut he also strikes to the beart
Julie's neurotic desperation and Jean's psychopathic response.
Time enough for furtber de when this extraordinary production
comes to London in July But it dioes
show how the most challenting work
vill always arise when actors an will always
directors ack
functions.

Pavarotti's New York elixir



| same person, but Pavarottr's | be is warm, affectionate, a |
| :---: | :---: |
| rident pleasure in the role | "popular" artist at his most |
| the diss | e, and the andience is |
| at - he keeps this side of | Miss Battla's pure tones are |
| dearing even when the | small, but never forced; pin- |
| are at tbeir | point projection and a satiny |
|  | caress lavished on every note |
| He is in wonderfal voice at | carry them across tha gilten- |
|  |  |
| fol-sounding, clean-cut, of the | young soprano who won all |
| not | ${ }^{\text {a }}$ |
| n. |  |
| dor delicate in attack | complete with gittering dia- |



T
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 given over to performances of
$L^{2}$ telisid the mamere mide of The Ring,
Donizett was not at all a

IN MOST orchestral con
certs 19tb-century Rus
sian music stil min sian music still means the
Worts of chaikvovsky amd
handful of loll

 tate romantiticis. The Flight of
the Firebiraje the seices of our
concerts wich Michael Tiloon Thomas is conducting over the
next three weeks with the ton-
don Syruphony orchestra, aims at attering this perception and
at dempontrating owa a tradi
tion with its roots
 through Russian musict from
Glinka and
vinskial and Prokirevev to Straz 4

Richard Fairman



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SPORT


## Willow to make bowlers weep



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 bradesemien ard all over East Anglia -
but be expors a few to Australia and
the West fndiles The day I went to see him, he had Just had an orditer by see telephome he hom
Orrando, Florida (April and May most profitable months for aricket
homesichness). Facer



## Why American golf is so complacent



CROSSWORD No. 6,922 Set by CINEPHILE





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Sbuch 66
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TELEVISION \& RADIO

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[^1]:    Hee another oursunding year for Briannia" has, by now;
    chaimants statement adverisement.
    Nevertheless, the phrase once aggin describes exactly the

    ## 12 monuts we have uust erioyed

    Particulaty with regart io morgage lending
    In a very comperitive market we compleed some 40,127

    ## morgages during the course of the year

    A figure thar amourned io record lending of no less than
    $£ 135 \% \mathrm{~b}$.
    And one which coneributed significanly to our group
    profits, up by $25 \%$ to a record 56 fim.
    Significanty however, the number of mortgage accounts

[^2]:    －

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